# Building a Strong, Innovative and Relationship-Based Bank

Q4 2016

December 2016



## Forward-Looking Statements

From time to time, we make written or oral forward-looking statements within the meaning of certain securities laws, including in this presentation, in other filings with Canadian securities regulators or the U.S. Securities and Exchange Commission and in other communications. All such statements are made pursuant to the "safe harbour" provisions of, and are intended to be forward-looking statements under applicable Canadian and U.S. securities legislation, including the U.S. Private Securities Litigation Reform Act of 1995. These statements include, but are not limited to, statements made about our operations, business lines, financial condition, risk management, priorities, targets, ongoing objectives, strategies and outlook for calendar year 2016 and subsequent periods. Forward-looking statements are typically identified by the words "believe", "expect", "anticipate", "intend", "estimate", "forecast", "target", "objective" and other similar expressions or future or conditional verbs such as "will", "should", "would" and "could". By their nature, these statements require us to make assumptions and are subject to inherent risks and uncertainties that may be general or specific. A variety of factors, many of which are beyond our control, affect our operations, performance and results, and could cause actual results to differ materially from the expectations expressed in any of our forward-looking statements. These factors include: credit, market, liquidity, strategic, insurance, operational, reputation and legal, regulatory and environmental risk; the effectiveness and adequacy of our risk management and valuation models and processes; legislative or regulatory developments in the jurisdictions where we operate, including the Dodd-Frank Wall Street Reform and Consumer Protection Act and the regulations issued and to be issued thereunder, the U.S. Foreign Account Tax Compliance Act and regulatory reforms in the United Kingdom and Europe, the Basel Committee on Banking Supervision's global standards for capital and liquidity reform, and those relating to the payments system in Canada; amendments to, and interpretations of, risk-based capital guidelines and reporting instructions, and interest rate and liquidity regulatory guidance; the resolution of legal and regulatory proceedings and related matters; the effect of changes to accounting standards, rules and interpretations; changes in our estimates of reserves and allowances; changes in tax laws; changes to our credit ratings; political conditions and developments; the possible effect on our business of international conflicts and the war on terror; natural disasters, public health emergencies, disruptions to public infrastructure and other catastrophic events; reliance on third parties to provide components of our business infrastructure; potential disruptions to our information technology systems and services; increasing cyber security risks which may include theft of assets, unauthorized access to sensitive information, or operational disruption; social media risk; losses incurred as a result of internal or external fraud; anti-money laundering; the accuracy and completeness of information provided to us concerning clients and counterparties; the failure of third parties to comply with their obligations to us and our affiliates or associates; intensifying competition from established competitors and new entrants in the financial services industry including through internet and mobile banking; technological change; global capital market activity; changes in monetary and economic policy; currency value and interest rate fluctuations, including as a result of oil price volatility; general business and economic conditions worldwide, as well as in Canada, the U.S. and other countries where we have operations, including increasing Canadian household debt levels and Europe's sovereign debt crisis; our success in developing and introducing new products and services, expanding existing distribution channels, developing new distribution channels and realizing increased revenue from these channels; changes in client spending and saving habits; our ability to attract and retain key employees and executives; our ability to successfully execute our strategies and complete and integrate acquisitions and joint ventures; and our ability to anticipate and manage the risks associated with these factors. This list is not exhaustive of the factors that may affect any of our forward-looking statements. These and other factors should be considered carefully and readers should not place undue reliance on our forward-looking statements. Any forward-looking statements contained in this presentation represent the views of management only as of the date hereof and are presented for the purpose of assisting our shareholders and financial analysts in understanding our financial position, objectives and priorities and anticipated financial performance as at and for the periods ended on the dates presented, and may not be appropriate for other purposes. We do not undertake to update any forward-looking statement that is contained in this presentation or in other communications except as required by law.

Investor Relations contacts:

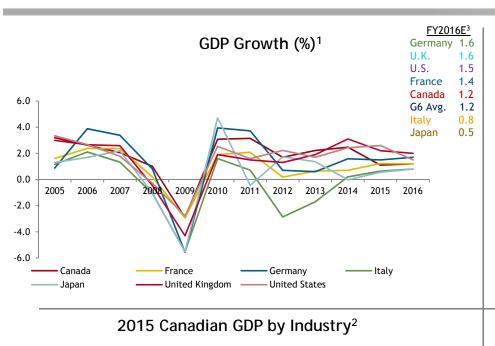
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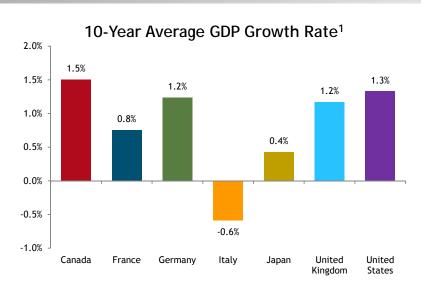


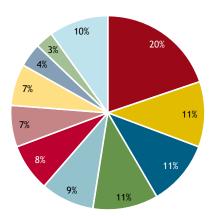
## **Contents**

- Macroeconomic Overview
- Regulatory Environment
- CIBC Strategy and Performance

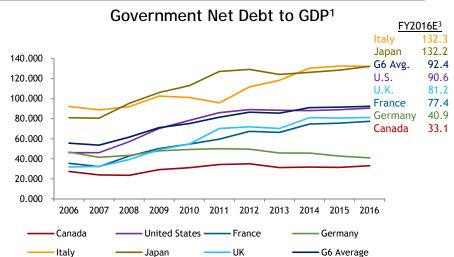
## Canadian Economy vs. G6 Countries







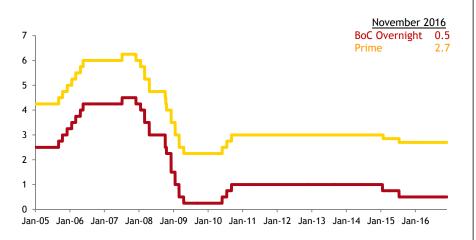
- Finance, Insurance & Real Estate
- Manufacturing
- Wholesale & Retail Trade
- Scientific, Technical & Educational Serv.
- Public Admin & Utilities
- Mining, O&G Extraction
- Construction
- Health Care & Social Assistance
- Transportation & Warehousing
- Information & Cultural Industries
- Other

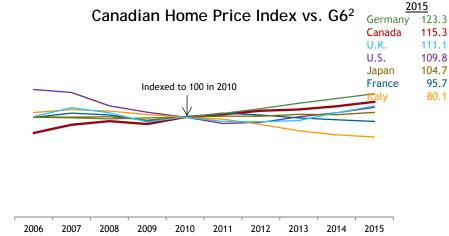


- (1) Source: OECD.Stat
- (2) Source: StatsCan
- (3) Source of FY2016 Estimates for GDP Growth: "OECD Economic Outlook No. 100 (Edition 2016/2)" as of November 2016

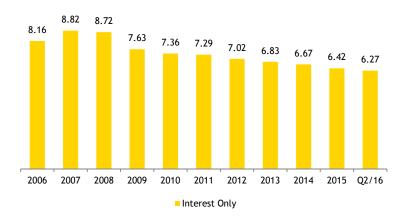
## Canadian Housing Market and Consumer Debt

#### Bank of Canada Overnight & Prime Rate (%)1





#### Debt Service Ratio (Interest only)<sup>3,4</sup> (%)

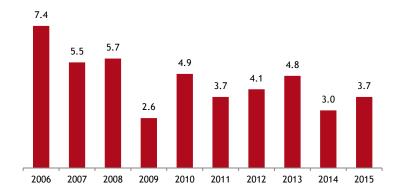


#### YoY Change in Household Equity (%)4

Japan

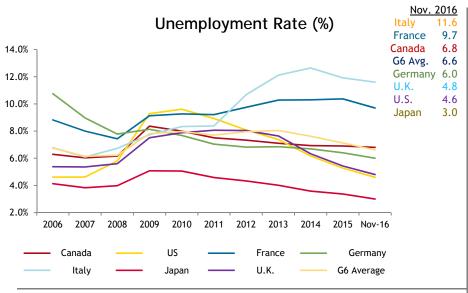
France

U.K.

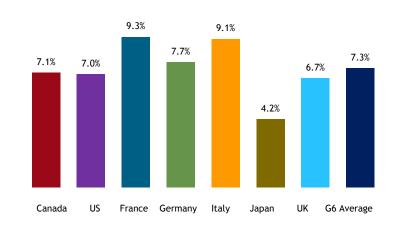


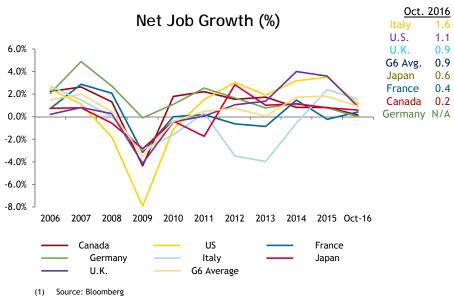
- (1) Source: Bloomberg
- (2) Source: OECD.Stat
- 3) Debt Service Ratio = disposable income/debt service cost
- (4) Source: StatsCan

## Canadian Labour Market vs. G6 Countries<sup>1</sup>

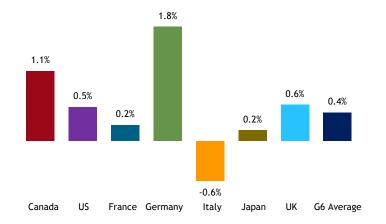


#### 10-Year Average Unemployment Rate (%)





#### 10-Year Average Net Job Growth (%)



## Canadian vs. US Mortgage Market

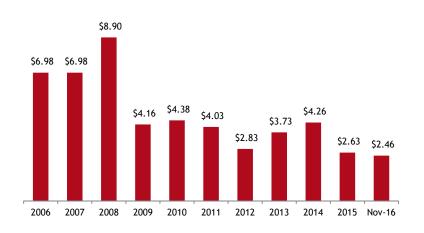
#### **United States** Canada Conservative product offerings - generally consist of More exotic offerings (e.g. ARMs, IOs) and a fixed or variable rate option greater proportion of mortgages are variable or **Product** adjustable rate Borrowers qualify based on qualifying posted Borrowers were often qualified using teaser rates mortgage rate Mortgages can be prepaid without penalty Prepayment penalties are common 30 year term most common Terms usually 5 years or less, renewable at maturity allows reassessment of credit Amortizations usually 30 years, but can be up to **Underwriting** 50 years Amortization usually 25 years, but can be up to 30 years Mortgage insurance often used to cover portion of LTV over 80% Mortgage insurance mandatory if LTV over 80%. Insurance covers full amount Interest is generally not tax deductible, so there is an Interest is tax deductible, creating an incentive to incentive to take on less mortgage debt take on more mortgage debt Lenders have recourse to both the borrower and the Lenders have limited recourse in most jurisdictions property in most provinces July 2016: BC imposed a 15% tax on foreign buyers of residential property in the Greater Vancouver regional Regulation district, effective Aug. 2/16. In addition, the BC and government amended the Vancouver Charter to allow **Taxation** the city to implement a tax on vacant homes. October 2016: A stress test used for approving highratio mortgages will be applied to all new insured mortgages. Home buyers need to qualify for a loan at the negotiated rate in the mortgage contract, but also at BoC's five-year fixed posted mortgage rate.

## Energy Prices and Canadian Dollar<sup>1</sup>

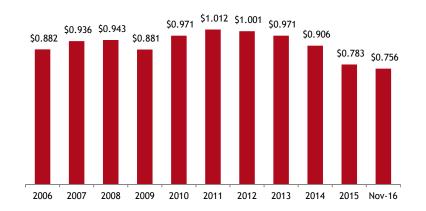
#### Average Oil Price - WTI (US\$)



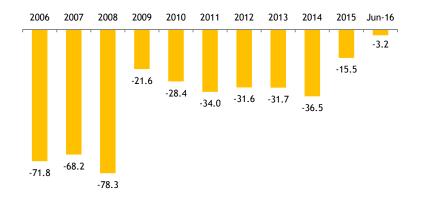
#### Average Natural Gas Price (US\$)



#### Average C\$/US\$



#### US-Canada Trade Balance<sup>2</sup> (US\$B)



<sup>(1)</sup> Source: Bloomber

<sup>(2)</sup> Negative value reflect greater imports of Canadian goods into the US than export of US goods

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## Pending and Proposed Regulatory Changes

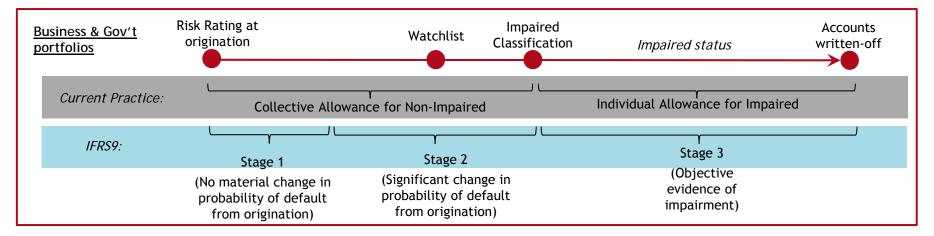
#### The Basel Committee continues to finalize a number of changes to the capital framework including a comprehensive review of all risk categories (i.e. credit, market, and operational risk). Major changes include: Complete rehaul of market risk and counterparty credit risk framework; Removal of advanced operational model AMA and introduction of a new standardized measurement approach (in consultation); Capital Requirements **Risk-Based Capital** A new Standardized Approach for credit risk (in consultation); Ratios A new framework for modelling constraints for credit risk (in consultation); Potential capital "output" floor based on the Standardized Approach to replace the existing Basel I Capital Floor Proposed revisions to leverage ratio includes higher credit conversion factors for off-balance sheet exposures and higher minimum requirement for G-SIBs Liquidity Coverage Canadian banks became LCR compliant January 2015 Ratio (LCR) US Banks with <US\$50B in assets do not have to be LCR compliant</li> Intent is to ensure an appropriate funding structure in relation to the degree of the institution's asset illiquidity, as a way of properly mitigating **Liquidity Requirements** funding risk in banks. **Net Stable Funding** Final Basel Committee on Banking Supervision (BCBS) rules released Ratio October 2014. OSFI consultative document released January 2014. (Proposed) OSFI draft NSFR industry consultation was initiated in August 2016 and final rules expected in March 2017. Effective January 2018 - disclosed via MD&A. Minimum NSFR ≥100% Total Loss Canadian Bail-in proposal 2015; Legislation expected in 2017 Other **Absorbing Capacity** Financial Stability Board November 2015 (TLAC) (Proposed)

## IFRS 9 - Expected Credit Losses (ECL)

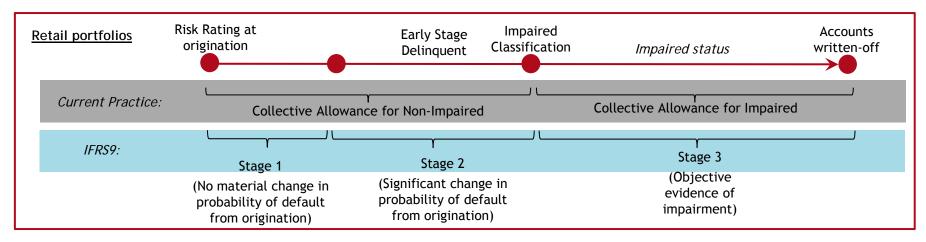
- IFRS9 ECL requires banks to switch their allowance methodology from an incurred loss model to an expected credit loss model.
- The mandatory date is fiscal 2019, but OSFI requires all large Canadian banks to apply this new methodology one year earlier
- In the IFRS9 ECL approach, each credit portfolio is segmented into three stages, of which each stage represents a different level of relative credit risk and requires different levels of coverage:
  - Stage 1 Credit quality at initial recognition
  - This stage includes mainly new and good performing accounts allowance for 12-months of expected credit losses
  - Stage 2 Accounts for which credit risk has increased significantly since initial recognition
  - This stage includes mainly accounts whose credit quality (e.g., Beacon, probability of default or risk rating) has
    deteriorated since origination (e.g. delinquent accounts or accounts on watch list or accounts that have experienced a
    significant drop in the risk rating, credit score, or probability of default) allowance for lifetime expected credit losses
    (model driven)
  - Stage 3 Accounts for which there is objective evidence of impairment
  - This stages includes impaired accounts allowance for lifetime expected credit losses (individual account driven)
- In the allowance calculation for each of the stages above, banks are required to incorporate forward looking information and macro-economic factors
- In the U.S., banks generally report under U.S. GAAP and will not transition to IFRS9. Instead, the U.S. banks (that report under U.S. GAAP) are expected to transition to a different expected loss model in which all loans are essentially treated as stage 2 / stage 3 (i.e. life time expected losses). However, the U.S. GAAP transition date is expected to be after the IFRS9 ECL date

## IFRS 9 ECL - Stage Migrations (Subject to Determination of Final Migration Criteria)

• The chart below shows the difference between the two IFRS rules for *business and government loans* using probability of default as a trigger for migrations between stages



 The chart below shows the difference between the two IFRS rules for retail loans using probability of default as a trigger for migrations between stages.



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## Our Strategy - Driving Continued Profitable Growth



Building a
Strong
Innovative
Relationship-Oriented
Bank



## Focusing on Our Clients

Not a new area of focus:

- Closed the gap significantly
- Outpaced Cdn competitors last 3 yrs

Increasing Urgency and Intensity



Our Goal:

#1

in client satisfaction



## Bank Wide Innovation - 3 Horizons





## Simplifying Our Bank - Program Clarity





## Retail & Business Banking Key Initiatives



#### **Key Strategic Initiatives**

- Enhancing the client experience
- Accelerating profitable revenue growth



## **Capital Markets Key Initiatives**



#### **Key Strategic Initiatives**

- Strengthen & expand leadership positions in Canada
- Build a North American platform & expand coverage in key sectors globally
- Deliver innovation to clients across CIBC



## Wealth Management Key Initiatives



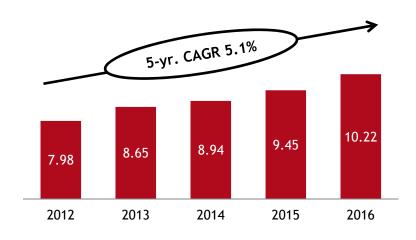
#### **Key Strategic Initiatives**

- Enhance client experience
- Drive asset growth
- Simplify and optimize business platform

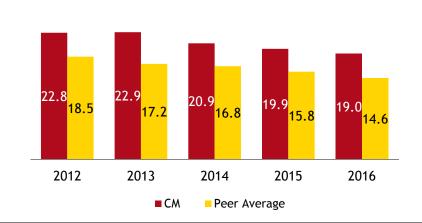


## A History of Strong Financials and Returns to Shareholders<sup>(1)</sup>

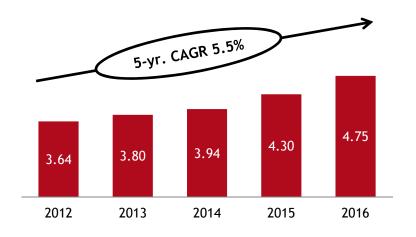




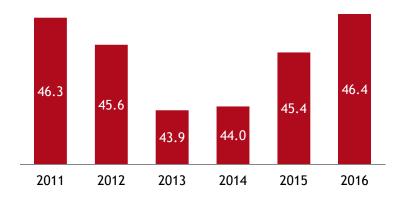
#### Adjusted Return on Equity<sup>(2)</sup> (%)



#### Dividend / Share (C\$)



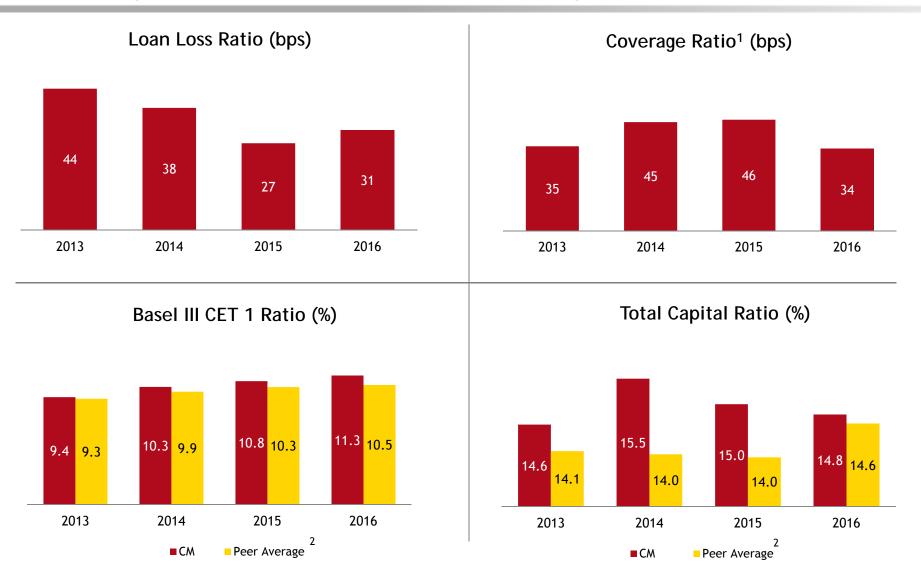
#### Adjusted Dividend Payout Ratio (%)



<sup>(1)</sup> Presented under IFRS basis. Adjusted results are considered Non-GAAP measures which exclude items of note as referenced in our Q4/16 SFI.

<sup>(2)</sup> Peer Average includes RBC, TD, BNS, BMO and NA.

## Improving Credit Performance & Strong Capital Position



<sup>(1)</sup> Coverage Ratio = allowance for credit losses to Gross Impaired Loans and acceptances

<sup>(2)</sup> Peer Average includes RBC, TD, BNS, BMO and NA.

## **Disciplined Capital Deployment**

## Adjusted Earnings \$4.1B LTM<sup>(1)</sup>







#### Organic Growth

- High priority
- Focused on operational investment
- Deeper client relationships

#### Acquisitions

- Selective acquisitions to support strategic priorities
- Consistent with defined risk appetite

#### Return to Shareholders

- Moving to higher end of 40-50% dividend payout ratio
- Opportunistic share buybacks

Banking that fits your life.

Strong Capital Generation → flexibility



## **PrivateBancorp Acquisition**

#### Announced

June 29, 2016, CIBC announced that it had entered into definitive agreement to acquire PrivateBancorp, Inc. (NASDAQ: PVTB) and its subsidiary, The PrivateBank

#### PrivateBancorp

PrivateBancorp is a high-quality, Chicago-based middle market commercial bank with private banking and wealth management capabilities

#### Consideration

- CIBC will pay US\$18.80 in cash and 0.3657 of a CIBC common share for each share of PrivateBancorp common stock
- Based on the June 28, 2016 closing price of CIBC's common shares on the NYSE of US\$77.11, the total transaction value is approximately US\$3.8 billion or C\$4.9 billion

#### Closing

Subject to customary closing conditions, regulatory approvals, and approvals of PrivateBancorp's common shareholders



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